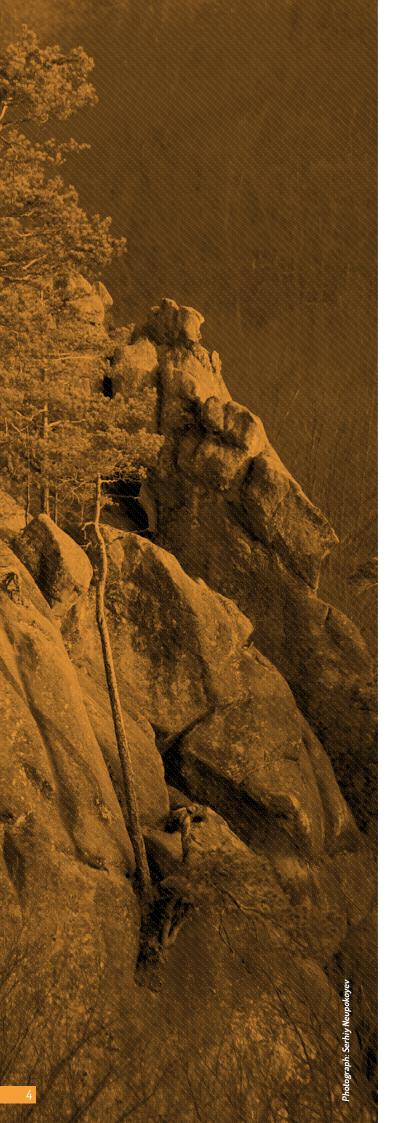
RIVNE, IVANO-FRANKIVSK AND TERNOPIL OBLASTS



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Dear Reader.

It has been 10 years since Poland joined the European Union. As a result, the Polish Eastern border also became an external border of the EU. European Neighbourhood Policy instruments were made available to develop cross-border cooperation with the Eastern neighbours based on common values and goals.

Building a zone of sustainable development whilst maintaining cultural diversity and tolerance became a joint priority for the border regions of Poland, Belarus and Ukraine. The border regions gained a great opportunity to strengthen their cooperation through the realisation of common projects within the ENPI CBC Programme Poland-Belarus-Ukraine 2007-2013.

I am proud to present a series of publications reflecting how the regions from the eligible area of the Programme approached cross-border cooperation and what specific projects are being implemented on their territories to improve development processes. This analysis can also be a valuable guide on how to plan subsequent projects within the Programme under the financial perspective 2014–2020, which will open new possibilities for cross-border cooperation.

Sylwester Zając

Director at the Department of Certification and Designation in the Ministry of Infrastructure and Development Joint Managing Authority of the ENPI CBC Programme Poland-Belarus-Ukraine 2007-2013 Regional development and cross-border cooperation are among the highest priorities of Ukraine in the context of EU-Ukraine relations, as reflected in the corresponding provisions of the recently signed EU-Ukraine Association Agreement. The ENPI CBC programmes, namely Poland-Belarus-Ukraine Programme target the same priorities as the Association Agreement, namely infrastructural development, strengthening border security and efficiency, improving access to the region, protecting the environment and promoting culture, education and healthcare.

The Poland-Belarus-Ukraine Programme stands out among other donor programmes and instruments as having the optimal approach to regional development through close cooperation, training and partnership at project level to benefit the border regions and partner countries.

The calls for proposals have demonstrated that Ukrainian national and local governments and NGOs are keen to participate in the Programme. It has given Ukrainian partners the chance to build partnerships at institutional, communal and personal levels and to draw on the best European practices to address common challenges.

We believe that Ukrainian partners, having gained experience of project design and implementation, are now well prepared to become lead project partners and take on more responsibility. This will allow us to develop our capacity at both national and regional levels to attract and absorb EU funds for regional development even more effectively.

The Cross-border Cooperation Programme Poland-Belarus-Ukraine 2007-2013 implemented under the European Neighbourhood and Partnership Instrument (ENPI) offered opportunities for the development of the border infrastructure, institutional cooperation and intercultural dialogue.

Rivne Oblast is implementing 5 projects within this Programme aiming to support small and medium businesses, promote cultural connections, education and tourism.

The lessons learnt from the implementation of the Programme have shown that cross-border cooperation between Ukraine, Belarus and Poland can be intensified thanks to the following achievements:

1) potential beneficiaries are equipped with more information about the on-going cross-border cooperation programmes;

- 2) seminars for the applicants are boosted by involving consultative companies and beneficiaries of previous similar programmes;
- 3) programme implementation monitoring is enhanced;

4) public governance is decentralized and local self-government agencies are given more autonomy in addressing common regional and local challenges with their neighbours across the border.



Maya Koshman
Deputy Head of Department
for International Technical Assistance
Ministry of Economic Development
and Trade of Ukraine



Oleksandr Muran
Head of the Department
for International Cooperation
and European Integration
Rivne Oblast State Administration

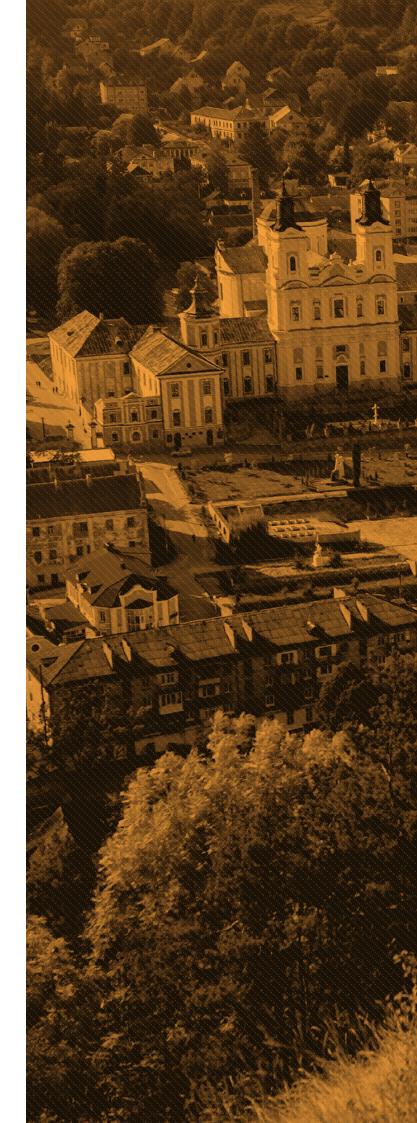
Ivano-Frankivsk Oblast development strategy aims to improve social and economic standards of life for the people by striking the right balance between economic growth and social development. Cooperation with our partner countries, especially Poland and Belarus, has a decisive role to play in this endeavour.

The projects which have been already implemented in the region within the Cross-border Cooperation Programme Poland-Belarus-Ukraine 2007-2013 (implemented under the European Neighbourhood and Partnership Instrument) aim to foster cultural development, enhance quality and range of tourist services, promote understanding between the communities across the border, nurture international youth connections, all leading to better quality of life of the local communities.

Ivano-Frankivsk Oblast State Administration pledges its full support for the on-going and future projects to promote regional development.



Nataliya Gasyuk
Head of Department
for International Cooperation,
Eurointegration and Tourism
Infrastructure Development
Ivano-Frankiysk Oblast State Administration





For a long time the borders between Ukraine and European Union countries were perceived as a barrier for the development of national border regions, while security considerations and historical obstacles prevented daily contacts across the border.

Today, Ukraine's placement on the Eastern borders of the expanding European Union has secured its place in European prosperity and security architecture, while cooperation across the borders has become a fundamental impetus for the dynamic development of good neighbourly relations with the European Union countries.

For these reasons, the opportunities offered by the European Union, in particular by the Cross-border Cooperation Programme Poland-Belarus-Ukraine 2007-2013, which Ternopil Oblast participated in for the first time, have lead to significant changes in the outlook of the region population, namely to mental integration with the European community.

The Programme has created unique prerequisites and prospects for the development of border infrastructure, human capital and institutional cooperation. Currently the local governments and non-governmental organisations of the involved border territories of Ternopil Oblast have developed close cooperation with their partners across the border, namely Podkarpackie and Lubelskie Voivodeships of the Republic of Poland and Brest Oblast of the Republic of Belarus. Local and common challenges have been identified. The "soft" projects have increased awareness of the cross-border cooperation subjects about the new opportunities opened up by the EU structural funds and developed knowledge and skills of drafting applications and implementing projects. Even though the cross-border cooperation potential still remains to be harnessed fully, the Programme has succeeded in creating synergy of communities across the borders.



Olena Mykoliuk

Department for Foreign Affairs, Foreign Economic and Investment Activity Ternopil Oblast State Administration



PROJECTS REGIONAL RESULTS

INVESTMENT IN INNOVATIONS

INVESTMENT IN TOURISM

PUBLICATIONS (E.G. ALBUMS, GUIDES)

INFORMATION TECHNOLOGY/INNOVATIVE EQUIPMENT



44 550 COPIES

INFORMATION TECHNOLOGY/INNOVATIVE CENTRES ESTABLISHED



PLACES PROMOTED



INVESTMENT IN ENTREPRENEURSHIP

INVESTMENT IN PEOPLE RELATIONS AND HUMAN RESOURCES

BUSINESS DEVELOPMENT ORGANISATIONS CREATED



CROSS-BORDER MEETINGS/ CONFERENCES/ WORKING GROUPS/ TRAININGS/SEMINARS



$\begin{tabular}{ll} {\bf ENTREPRENEURS/COMPANIES} & {\bf SERVICED} & {\bf WITHIN} \\ & {\bf THE} & {\bf PROJECT} \\ \end{tabular}$

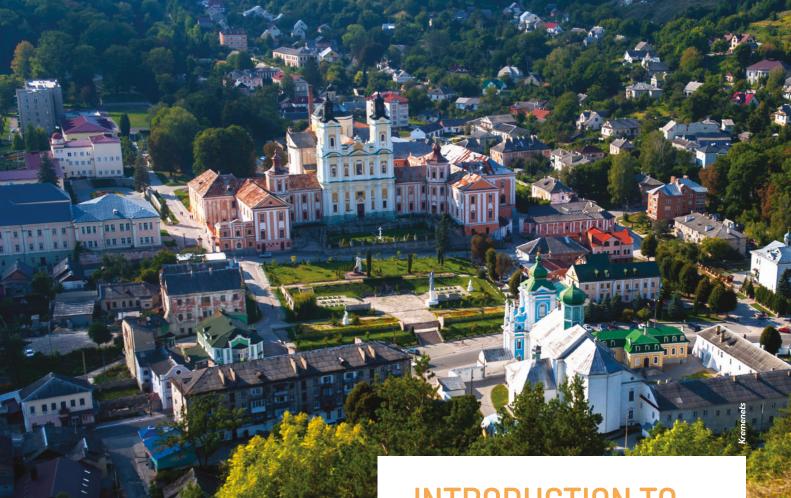


PUBLIC EVENTS (FESTIVALS, SPORTS EVENTS, ETC.)



JOINT SCIENCE
/RESEARCH STUDIES





INTRODUCTION TO THE REGIONS

Rivne, Ternopil and Ivano-Frankivsk Oblasts of Ukraine joined the CBC Programme Poland-Belarus-Ukraine in the current financial period as adjacent regions. This means that they have certain limitations in terms of their participation (the total value of activities financed in the adjacent regions may not be higher than 20% of the total Programme budget, and infrastructural expenses are not to be covered). Local institutions took a chance to realise their ideas and contribute to the regions' welfare by participating in the Programme's calls of proposals. For some of them this experience was successful, resulting in 10 projects being implemented in the adjacent areas at present.

Although joint in one publication, Rivne, Ternopil and Ivano-Frankivsk Oblasts can by no means be referred to as some generalised adjacent area. Geographically, historically and culturally they are very different and the nature of their cross-border cooperation practices stems from regional specifics.

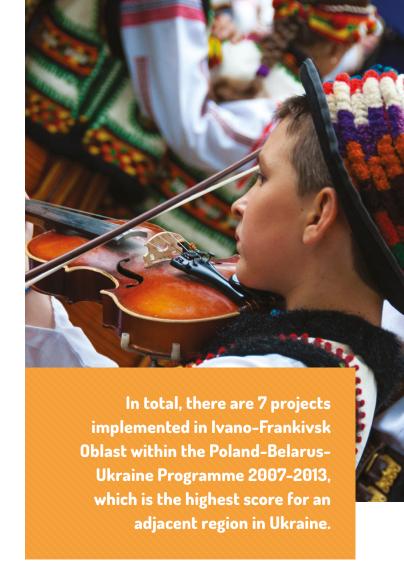
Ivano-Frankivsk Oblast is located in the South West of Ukraine, neighbouring with Lviv, Ternopil, Chernivtsi and Zakarpattya Oblasts and having a 50km border with Romania within its territory. In spite of having no direct border with Poland, Ivano-Frankivsk Oblast, formerly known as Stanislaviv, has very strong historical links with this country and much of common heritage. In general, the distinct multicultural and multinational character of the region, as well as rapid development of tourism make it open for all forms of international cooperation. Also, it is very active in terms of local initiatives both by local governments and NGOs.

In total, there are 7 projects implemented in Ivano-Frankivsk Oblast within the Poland-Belarus-Ukraine Programme 2007-2013, which is the highest score for an adjacent region in Ukraine. The projects include some interesting and unique activities, focused mainly on tourism, culture and ecology.

Ivano-Frankivsk City Council is a partner in the project on homeless animals (in partnership with Lviv, Lublin and Lutsk), which includes a socio-educational campaign, purchase of medications, registration of homeless animals and development of a strategy for the creation of a professional shelter and a sterilisation centre in the future. Also, the cities of Lutsk and Ivano-Frankivsk are partners in another project, aimed at the improvement of public services. This activity is focused on facilitating access to administrative services and increase of their efficiency.

Cultural projects always draw high attention as they contain many interesting and unexpected elements, generally attracting many participants. Numerous initiatives to foster cultural cooperation come directly from artists and cultural institutions, but are usually handicapped by scarce financing allocated in this field. In these terms, it is a special pleasure to introduce two distinct projects implemented within the Programme Poland–Belarus–Ukraine 2007–2013 targeted at the adjacent areas, too.

One of them has joined the cities of Rzeszów, Ivano-Frankivsk and Lutsk in a unique initiative for integrating people in the sphere of social care and culture. The joint activities include the organisation of cultural events such as Bread Festival in Ivano-Frankivsk. Art is also meant to solve social care problems, by conducting workshops to practise and refine different methods, including art therapy. Another cultural project has been designed to increase the capacity of cultural institutions by creating a platform, where institutions from



the area of interest can exchange ideas and undertake joint initiatives. Participating institutions will obtain the necessary ICT hardware; a website and profiles on a social media portal will be set up for their promotion.

The role of the institutions from Ivano-Frankivsk Oblast is not only limited to partners in projects. There are two projects initiated by the local NGOs in the fields of tourism and ecology.

For instance, within the project, designed by the Tourist Association of Ivano-Frankivsk Oblast, local heritage and landmarks are promoted in a new way. In the course of the project, cities from Ivano-Frankvisk and Kolomyia develop audio tours in different languages, which will be available for tourists who want to explore these cities on their own. Also, the experts will introduce a system of signs with 60 and 30 points of interests, respectively for Ivano-Frankvisk and Kolomyia. Tourists will also get print materials, such as maps and guides. An extensive promotional campaign will be provided in the media.



There is also an initiative to instil eco-friendly behaviour into youth from Lublin and Ivano-Frankivsk. The main target group is 300,000 students from both cities, but it can be expected that this project will also have an impact on others. Partners from Ukraine will print 3,500 guide-books on energy saving strategies, run a media campaign and, in cooperation with a partner from Lublin, organise educational events, including an international debate tournament.

There is one project that stands out from the others in terms of its special cross-border character. It is a trilateral project, intended at promoting Jewish heritage in the three countries. Several locations in the oblasts will be placed on a tourist route along vestiges of Jewish shtetls – small towns, which had a large Jewish population in the past. These locations will be listed in a guidebook published in 4 languages and on a tourist Internet portal. As an outcome, 3 national routes, consisting of 20 towns each, will be set up. 30 most prominent locations from Poland, Belarus and Ukraine will form a cross-border route.

Even at the present stage of the Programme, institutions from Ivano-Frankivsk are conceiving more ideas for the development of their region, including the preservation and promotion of landmarks, social initiatives and many others. So, even more projects from this region are expected in the new financial period.

In contrast to Ivano-Frankivsk, Ternopil Oblast is characterised by relatively low activity in terms of international cooperation. Ternopil Oblast, which also has strong historical and cultural links with Poland, high concentration of landmarks (e.g. the highest number of castles in Ukraine) and natural attractions (caves, the Dniester canyon etc.), significant business potential (agriculture, food and light industry, machine-building), is represented in the Programme by being a partner in only one project ("Investment in culture. Comprehensive action for cultural education"). The reason for this may be insufficient experience in international programmes. Hopefully, the situation is going to change in the future Programme period and there will be more initiatives from this extremely interesting and valuable area.





Moving northwards, we have Rivne Oblast, which is a part of Ukrainian Polissia area. Located in the North-West of Ukraine, it borders on Belarus and Zhytomyr, Khmelnytskyi, Ternopil, Lviv and Volyn Oblasts of Ukraine. The Oblast is known for its numerous lakes and rivers, forests, mineral resources. It has rather developed economy and trade, unique landmarks. Being quite distant from Poland geographically, the region is taking steps to establish and develop cross-border cooperation. There are 5 successful projects in Rivne Oblast, which are laying down a strong foundation for further initiatives.

An example of this is a project aimed at the intensification of cooperation between public institutions of the cities of Rivne and Lublin to facilitate social and economic development of the region. The partners decided to make a focused human resources development system (civil servants in Rivne and Lublin), which will lead to improved quality of administrative services for local communities. The project is also expected to ensure permanent contacts between representatives of communal institutions and other institutions of the two cities in the areas of culture, education, youth, sports, investments, entrepreneurship, health care, social protection and infrastructure.

Economic cooperation and creation of better conditions for small and medium enterprises (SMEs) is a goal of another project run by Rivne City Council. After gathering necessary data from companies, a Business Assistance Centre was set up, where, according to project assumptions, approx. 2000 entrepreneurs will receive consultations. The institution will also organise monthly seminars and an exhibition for 80 SMEs from Lublin. Also, Companies from Rivne will have a chance to present their products and services in Poland.

In addition to this, Rivne is a partner in the project "Investment in culture. Comprehensive action for cultural education", which is being implemented jointly with the partners from Lublin, Ivano-Frankivsk and Ternopil Oblasts.

Total value of projects in the adjacent area is c.a. 4.2 million EUR (with almost 3.8 EUR of co-financing). The overall impact of the Programme can be partly summarised with quantitative data which show that, in total 94 project-related meetings and 12 public events take place within the projects implemented in the regions. Hopefully, in the new Programme period all the adjacent regions will abound in even more ideas and initiatives, which will contribute to their development and welfare.



The overall impact of the Programme can be partly summarised with quantitative data which show that, in total 94 project-related meetings and 12 public events take place within the projects implemented in the regions.





PROJECT BUDGET:

888 541.00 EUR

EU CO-FINANCING:

799 686.90 EUR

LEAD PARTNER:

Municipality of Lublin, PL

PARTNERS:

Rivne City Council Executive Committee 11A

Culture and Arts Departmen of Ternopil City Council UA

Executive Committee of Ivano-Frankivsk City Council. UA

The project is aimed at strengthening the potential and role of local cultural institutions located in Lublin Voivodeship and Ternopil, Ivano-Frankivsk and Rivne Oblasts in fostering cultural cooperation in the cross-border area. For this purpose, many various activities are implemented by the partners, such as the establishment of the think-tank for cross-border cultural cooperation, elaboration of valuable recommendations for cooperation in cultural education between public cultural entities and providing 9 local cultural institutions with the equipment necessary to implement the Medialab East programme – modern methods and tools for cultural education in international and cross-border projects. The project creates a good basis for establishing new contacts and undertaking new joint initiatives by cultural institutions from both sides of the Polish-Ukrainian border.



YURIY PETROVYCH DEYNEKA

Head of Strategic Development Department of Ternopil City Council

* How did it all begin, i.e. how was the idea for the project created?

Until recently Ternopil Oblast was left out of cross-border cooperation context due to its geographical remoteness and logistic complications. Currently, it is making its first steps towards working together with its neighbours across the border.

The project aims to set up two medialabs in the two key cultural centres in Ternopil city. The medialabs serve to promote digital culture and technologies, and introduce cutting-edge developments merging technologies, culture and science.

* What most important effect does/will the project have for the target group, population and the region? What problem will it solve? What needs does it respond to?

The project aims to set up two medialabs in the two key cultural centres in Ternopil city.

The medialabs serve to promote digital culture and technologies, and introduce cutting-edge developments merging technologies, culture and science.

The project strives to assist its target audience of young people to acquire and strengthen their computer and net literacy, technical and communication skill, and learn new technologies. The modern technologies and media are a vehicle to participating in local and international cultural, social and educational projects together with Polish partners.

Photograph of Y. Deyneka: Ternopil City Council





★ Is your project unique in comparison to other initiatives undertaken in the region?

The medialabs are meant to become communication hubs for young people, birthplaces of intercultural initiatives, centres for digital knowledge, communication and technology development. It is crucial that the multimedia laboratories bring together top class professionals and amateurs and that children and young people can learn from them about technologies, communication and information.

* What valuable experience have you gained through the implementation of the project, particularly in the field of cross-border cooperation?

Firstly, the residents of Ternopil Oblast are great advocates of European integration and see cross-border cooperation as one of the main vehicles for their European aspirations.

Secondly, cross-border cooperation can help to eliminate disparity in living standards between the border regions, promote free movement of goods, people and capital across the border and promote integrated space.

Thirdly, the project has been the first invaluable experience for Ternopil municipality team in international cooperation, drafting projects, participating in international donor programmes and receiving international technical and financial assistance.

Finally, the experience gained will strengthen the capacity of the Ternopil municipality staff and enhance the quality of their services.



The medialabs are meant to become communication hubs for young people, birthplaces of intercultural initiatives, centres for digital knowledge, communication and technology development.



PROJECT BUDGET:

230 604 00 ELIB

EU CO-FINANCING:

207 543.60 EUR

LEAD PARTNER:

Agency for Private Initiative Development, UA

PARTNERS:

Executive Committee of Ivano-Frankivsk City Council. UA

Municipality of Lublin, PL



The main goal of the project is to support proactive youth of Ivano-Frankivsk Oblast and Lublin Voivodeship in the innovative ecological initiatives and increase cross-border cooperation in the energy saving sector. Thanks to the project, an effective network of youth cross-border cooperation in the field of energy saving will be created, and proactive young leaders will be trained for undertaking further initiatives connected with energy saving issues (during schools of

leadership, management and fundraising, debates and internships). Moreover, the project partners decided to support the employment of young people in the energy saving sector through the creation of a database with vacancies and job offers at companies and organisations in this area.



LADA MALANIY Director of the NGO Agency for Private Initiative Development, Ivano-Frankivsk

★ How did it all begin, i.e. how was the idea for the project created?

The project ideas were first discussed by the representatives of Ivano-Frankivsk and Lublin during the celebration of Ivano-Frankivsk City Day in May 2011. Once the preliminary agreement had been reached in Ivano-Frankivsk, our Agency for Private Initiative Development joined in. Initially, the project aimed to teach young people to effectively plan and realize their potential. Since at that time we were implementing the other cross-border project "Saving Energy – Saving the Future", we decided to broaden the concept of the initiative through cooperation with the Polish youth.

* What most important effect does/will the project have for the target group, population, the region? What problem will it solve? What needs does it respond to?

We have identified high school and university students as our target group, because the young people are certainly the most grateful and most capable audience. Tomorrow, the young people, who are innovative, creative and dare face the future, will have to address the problem of natural resources dwindling due to the policies of their predecessors. Therefore, they require relevant instruments to cope with the challenge. Our project aims at equipping the young people with the toolset they will need.

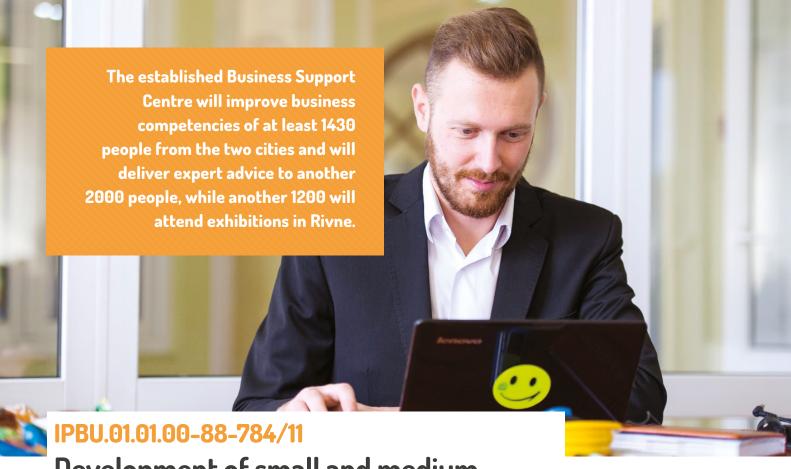
* Is your project unique in comparison to other initiatives undertaken in the region?

I believe that uniqueness of our project should mean the setup of new youth institution, a cross-border youth cooperation network for promoting energy saving innovations in the target regions.

* What valuable experience have you gained through the implementation of the project, particularly in the field of cross-border cooperation? It is hard to answer this question, as we are only starting. Within a previous similar project, we provided our Romanian partners with an incredibly popular globally, but virtually unknownin Maramures debate programme. Now, debate clubs have been set up in Maramures, Romania, where Ukrainian and Romanian students can debate. Currently, we are setting up a forum for intellectual and effective communication about energy saving for the young people from Ivano-Frankivsk and Poland. The debates will serve as a networking platform and a forum to discuss the controversial problems of energy, resources, national energy efficiency policies, etc.

The main goal of the project is to support proactive youth of Ivano-Frankivsk Oblast and Lublin Voivodeship in the innovative ecological initiatives and increase cross-border cooperation in the energy saving sector.





Development of small and medium entrepreneurship in Rivne and Lublin

PROJECT BUDGET:

373 730.00 EUR

EU CO-FINANCING:

336 357.00 EUR

LEAD PARTNER:

Executive Committee of Rivne City Council, UA

PARTNER:

Municipality of Lublin, PL

The need to increase the competitiveness of small and medium entrepreneurship in the cities of Rivne and Lublin is the most important issue raised by the project. The project partners jointly work on establishing stable inter-sectoral and international cooperation between the representatives of small and medium businesses, local governments and institutions of business support in both cities. For this purpose, a series of various events for the abovementioned institutions are conducted, such as "round tables", thematic exhibitions, forums, seminars and study visits.





NATALIYA SIRUK Project Coordinator

★ How did it all begin, i.e. how was the idea for the project created?

The project was initiated at one of the joint meetings prior to signing the twinning agreement between Rivne and Lublin, when it transpired that Lublin has a number of best practices of promoting small and medium business. Therefore, it was decided that experience should be shared. The other original idea was to use Lublin, which is a regular business exhibition venue, as an effective platform to build close direct cooperation between SMEs from the two cities.

★ What most important effect does/will the project have for the target group, population, the region? What problem will it solve? What needs does it respond to?

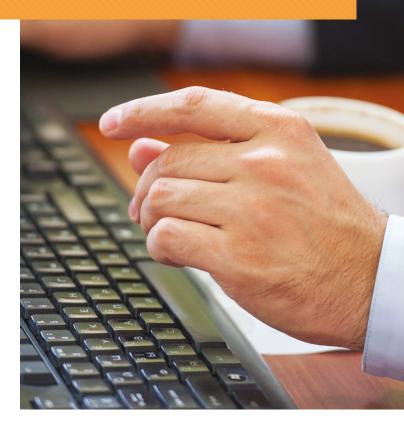
The final project beneficiaries are the residents of Rivne (250 thousand people) and Lublin (350 thousand people). Effective development of SMEs will contribute to the overall improvement of the social and economic status of the cities by increasing revenues to the municipal budget, reducing unemployment, thereby benefitting every resident of the local community.

The established Business Support Centre will improve business competencies of at least 1430 people from the two cities and will deliver expert advice to another 2000 people, while another 1200 will attend exhibitions in Rivne.

* Is your project unique in comparison to other initiatives undertaken in the region?

Rivne business community has an opportunity to improve their business competencies, put their business on an international footing by networking with Polish partners and to commence a constructive dialogue with the local government to improve the regional business climate.

The project actions will lay a sound foundation for a sustainable cooperation platform for the SMEs from Rivne



and Lublin municipalities, as cross-border cooperation will galvanise social and business development.

★ What valuable experience have you gained through the implementation of the project, particularly in the field of cross-border cooperation?

The project will make a significant contribution to the development of Ukrainian-Polish cross-border cooperation. The target groups include SME representatives and municipalities officials from Rivne and Lublin, who will participate in 10 project actions. An Internet portal will be opened to inform the parties of cross-border cooperation opportunities and to find reliable partners. It is expected that the events will result in at least 500 individual negotiations between SMEs from Rivne and Lublin, and some of them will evolve into new business contracts, new goods and services and new joint Polish-Ukrainian companies.

The two representative forums will present business potential and investment opportunities in the two cities to help search and establish contacts with foreign partners.

PROJECTS IMPLEMENTED IN THE REGIONS

Partners from Rivne, Ivano-Frankivsk and Ternopil Oblasts

	PROJECT NUMBER	PROJECT TITLE	LEAD PARTNER	PROJECT PARTNERS	BUDGET	EU CO-FINANCING
1	IPBU.03.01.00-76-230/10	SOS Safe Coexistence of People and Homeless Animals in Polish-Ukrainian Border Territories: Lviv, Lublin, Lutsk, Ivano-Frankivsk	Lviv City Council, UA	Executive Committee of Ivano- -Frankivsk City Council, UA	298 446.54 EUR	268 601.89 EUR
				Executive Committee of Lutsk City Council, UA		
				Department of Housing and Infra- structure of Lviv City Council, UA		
				Municipality of Lublin, PL		
				The Department of Housing and Infrastructure of Lviv City Council, UA		
2	IPBU.03.01.00-76-257/10	Development of Alternative pre-school Education System in Rural Communities	Charity organisation "Education Initiatives Centre" UA	West Ukrainian Regional Non- -profit Public organization Volyn Resource Centre, UA	316 871.00 EUR	277 376.76 EUR
				Public-educational Society for Disadvantages and Disabled "Edukator", PL		
				Charity Foundation Centre of Civic Initiatives, UA		
				Agency of Radekhiv Region Deve- lopment, UA		
3	IPBU.03.01.00-18-450/11	Joint cooperation network within culture and welfare on behalf of the development of the cities of Polish-Ukrainian borderland	Municipality of Rzeszów, PL	Executive Committee of Ivano- -Frankivsk City Council, UA	387 402.54 EUR	348 662.29 EUR
				Executive Committee of Lutsk City Council, PL		
4	IPBU.03.01.00-06-470/11	Investment in culture. Comprehensive action for cultural education	Municipality of Lublin, PL	Rivne City Council Executive Committee, UA	888 541.00 EUR	799 686.90 EUR
				Culture and Arts Department of Ternopil City Council, UA		
				Executive Committee of Ivano- -Frankivsk City Council, UA		

	PROJECT NUMBER	PROJECT TITLE	LEAD PARTNER	PROJECT PARTNERS	BUDGET	EU CO-FINANCING
5	IPBU.01.02.00-90-574/11	Eastern European pearls: development and promotion transboundary city cultural tourism products	Public organization "Tourist Association of Ivano-Frankivsk Region", UA	Executive Committee of Ivano- -Frankovsk City Council, UA	495 124.00 EUR	440 955.24 EUR
				Kolomyia City Hall, UA		
				Department of Economic Development and Integration of the Executive Committee of Ivano-Frankivsk City Council, UA		
				Department of Economy of Kolomyia City Hall, UA		
				Lublin Regional Tourist Organisa- tion, PL		
				Fundacja Akademia Obywatelska, PL		
				Tourism Office of the Depart- ment "Euro 2012" of Lviv City Council, UA		
6	IPBU.01.02.00-06-594/11	Shtetl Routes. Vestiges of Jewish cultural heritage in transborder tourism	The "Grodzka Gate – NN Theatre", PL	Centre for Social and Business Initiatives in Yaremche, UA	458 040.00 EUR	412 016.60 EUR
				Public organisation "Rivne Marketing Research Centre", UA		
				Yanka Kupala State University of Grodno, BY		
				Institution of culture "Navahrudak Museum of History and Regional Studies", BY		
7	IPBU.03.01.00-90-701/11	Student with initiative: vector of energy saving	Agency for Private Initiative Develop- ment, UA	Executive Committee of Ivano- -Frankivsk City Council, UA	230 604.00 EUR	207 543.60 EUR
				Municipality of Lublin, PL		
8	PBU.03.01.00-78-774/11	Improvement of administrative services delivered to the population of cross-border regions through a network of centers providing administrative services and cooperation development between Lutsk center for administrative services, Ivano-Frankivsk center	Council, UA	Executive Committee of Ivano- -Frankivisk City Council, UA	468 600.00 EUR	413 445.78 EUR
				Public organization "Foundation of local development", UA		
				Municipality of Lublin, PL		
9	IPBU.01.01.00-88-784/11	Development of small and medium entrepreneurship in Rivne and Lublin	Executive Committee of Rivne City Council, UA	Municipality of Lublin, PL	373 730.00 EUR	336 357.00 EUR
10	IPBU.03.01.00-88-788/11	Cooperation between Rivne and Lublin municipalities as an element of the development of the cross-border cooperation	Executive Committee of Rivne City Council, UA	Municipality of Lublin, PL	320 788.20 EUR	288 709.38 EUR



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